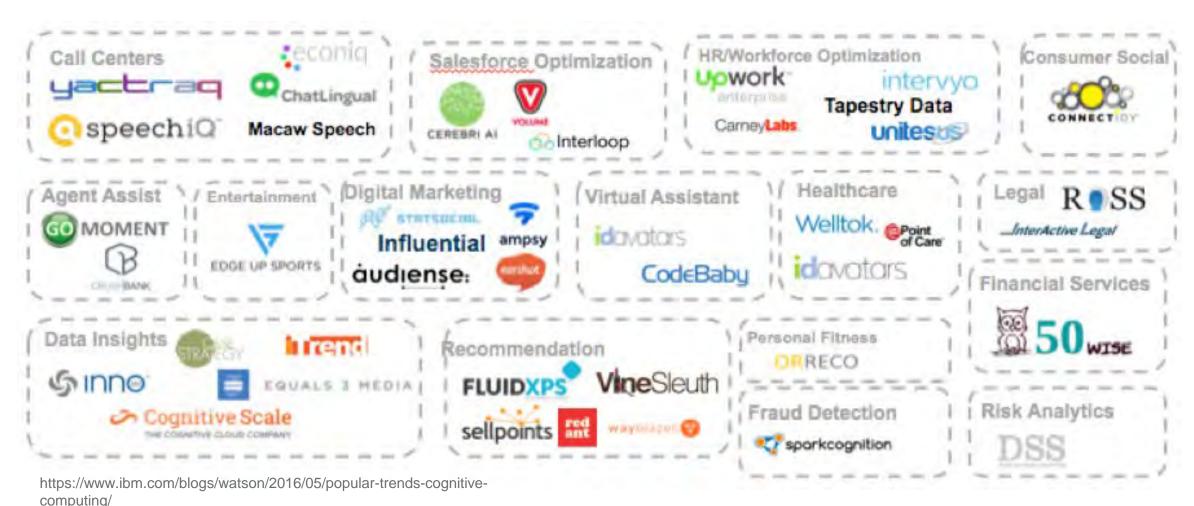
IBM Watson is the Al Platform for Business



Cognitive computing transforms the entire lending industry across three key dimensions

Dimensions



Deeper contextual engagement

New analytic insights

Enterprise transformation

Cognitive Lending

Deeper contextual engagement

- Personalizes customer engagement
- Complements human expertise
- Provides access to ecosystem partners

New analytic insights

- Enables seamless dialogue with user
- Accelerates lending processes
- Provides knowledge-driven opportunities for ecosystem partners

Enterprise transformation

- Redefines the business model
- Redefines roles and business processes
- Transforms the organization

Cognitive computing is helping financial services institutions in improving engagement, generating new analytical insights and transforming enterprise



Deeper contextual Improved engagement



A bank in Japan pioneers the building of a cognitive based customer service robotic platform that understands customer words and even expressions *



New analytic insights



A bank in Spain exploits cognitive to trawl more data more quickly than ever imagined *



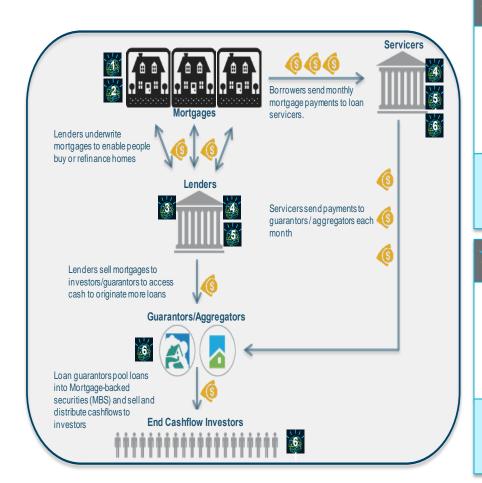
Enterprise transformation



A global financial services organization uses cognitive computing to manage business proactively *

End to End Cognitive View for the Mortgage Industry

- Customer Experience Transformation
 - Enhance the quality, consistency and handling of customer interactions across mortgage processes
- Manage risk and cost proactively and holistically
 - Optimize mortgage operations based on regulatory complexity and compliance costs
- Enhanced risk monitoring and loan asset management
 - Customized servicing strategies



Engagement Advisor

Trainable cognitive front end to support deeper customer engagement from property search, to loan application, product selection and process, and closing.

Buyer: LenderDrives revenue due to higher pull through, customer satisfaction

Sompliance and Brand Manager

Intelligently distill regulatory changes, consent orders, lending guidelines, audit results, and customer escalations to reduce process defects.

Buyer: Lender, ServicerCost savings, reduced financial, regulatory and reputational risk

Credit Advisor and Coach

Transform highly manual and inconsistent credit and budget counseling processes involved in loan pre-qualification and distressed servicing.

Buyer: Lender, Servicer, Guarantor Better data, lower cost, improved quality control

Cross-Sell Optimizer

Manage and optimize the value of customers over the lifetime of the relationship via identification of cross-sale of banking, financial and insurance products.

Buyer: Depositories Increased/diversified revenue, deeper customer relationship

Preferred Relationship Manager

Match prequalified customers to real estate listings from preferred agents/brokers. Strengthens referral network while decreasing cycle times .

Buyer: Lender, Agent/Broker

More financing referrals, reduced cycle time

Portfolio Surveillance

Combine Big Data and market intelligence to dynamically predict credit or prepayment behaviors for valuations and customized servicing strategies.

Buyer: Guarantors, Investors, Servicers Enhanced risk monitoring and asset management

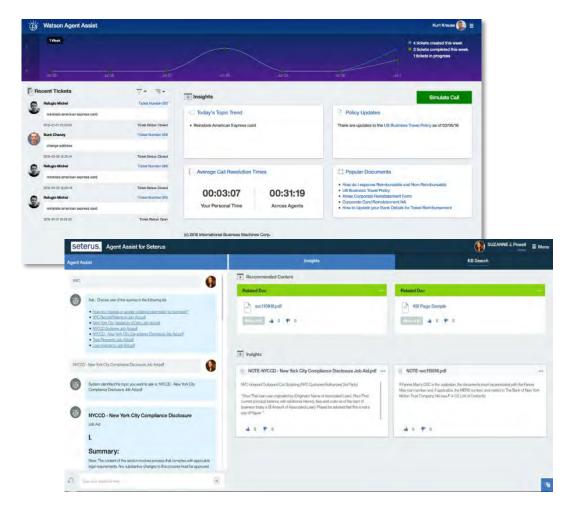


Cognitive Agent Assist for Mortgage

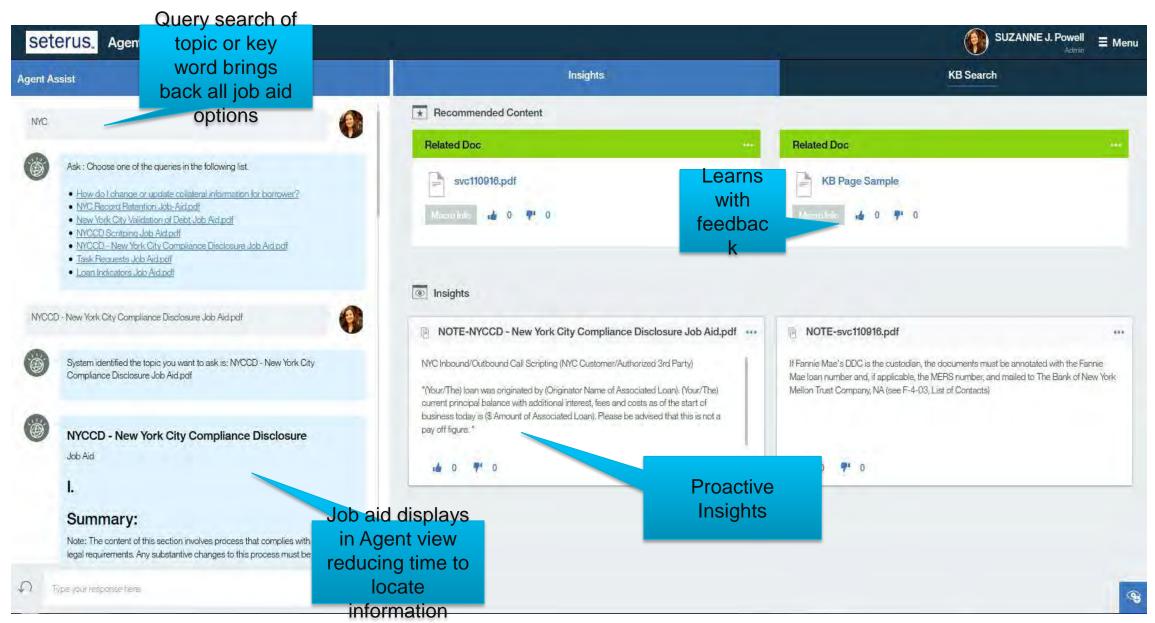
Optimize call center performance with cognitive guidance and information retrieval that improves accuracy and efficiency

Features:

- Real-time Dashboard: Trending topics, policy updates and performance trends are displayed for the call center representative – surfacing important information so that it is readily available
- Assisted Dialog: Watson guides the conversation with responses that are tailored to the employee seeking help – driving improved accuracy and higher success rates
- Content Retrieval: Relevant forms and documents are identified and can be quickly emailed as conversation progresses – resulting in faster resolution and better employee experience

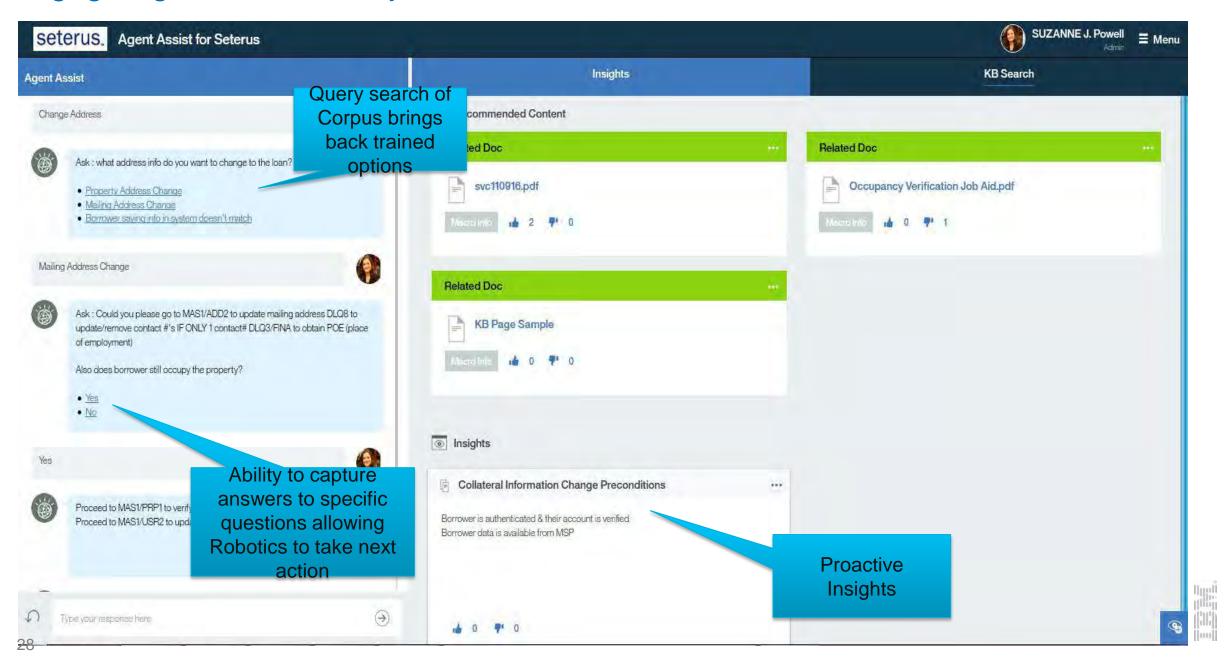


Mortgage Agent Assist





Mortgage Agent Assist Query Dashboard



Cognitive Credit Risk

Underwriting today looks at a picture, not a movie.

Credit models are backward looking and designed for baby boom linear risk rules.

Credit models are financial institutions are using today is linear risk rules.

The main defense financial institutions are using today is linear risk rules.

There exists a massive opportunity to reinvent credit risk management using cognitive and big data capabilities to provide a continuous, future-looking, 360 degree view of risk.





Moving past static credit scoring: Some examples

Janalakshmi is a financial institution that provides microfinance services to the low-income population in India using soft financial data and psychometrics Branchless operation with advanced technology support for risk assessment M-Shwari is a banking product for Kenya's M-Pesa customers that allows to save and borrow money through simple mobile phones Credit limit management is based on machine learning approach using phone usage data Alibaba's escrow service Alipay processes 50% of all electronic payment services in China Alifinance provides loans to online vendors based on online activity (\$17.2B, 2013) More data and higher liquidity than that of Bank Credit Consulting System. Demyst Data provides comprehensive profiles and refined customer predictions Helps financial institutions optimize customer interactions based on social and corporate data DemystData Cignifi uses a big data approach to analyze cell phone use of loan applicants Non-traditional data is used as a predictor of creditworthiness

Challenges Managing Regulatory Compliance – a journey

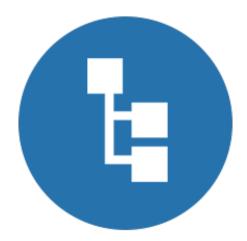
Managing high volume of regulatory change

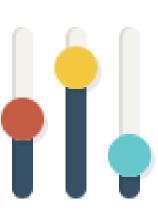
Determining scope & materiality

Identifying impacted policies, procedures, and controls

Creating a holistic view of compliance requirements







Limited resources engaged in "highly complex" routine

Ineffective quality assurance process with poor traceability

Limited audit trail

Siloed views of compliance obligations

Watson Regulatory Solutions

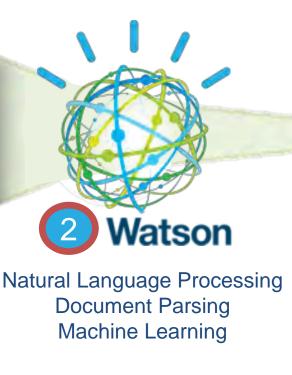


Helps compliance specialists streamline the identification of potential obligations and controls required to address constantly changing regulations and manage the lifecycle of implementing those controls



Regulation Ingestion













A global financial services organization uses cognitive computing to manage business proactively

Cognitive compliance service

First-of-a-kind cognitive compliance service

Identifies and predicts regulatory obligations

Understands the cascading impact of regulatory changes

Maps changes across business units, IT systems and processes



Improved Productivity

Elimination of manual regulatory evaluations

72% accuracy

Demonstrated during proof of concept*

Lower churn

Due to associated loss of institutional knowledge

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^{*}Source: IBM Institute for Business Value Report

Opportunities to Improve Regulatory Compliance End to End



Regulatory Change Management

Know Your Customer



Anti-Money Laundering



Conduct Surveillance



Address constantly changing regulations and manage control requirements more effectively

Streamline customer due diligence and remediation activities

Enable more effective identification and investigation of suspicious transactions

Identify potential misconduct more effectively

Training Watson on obligation identification & tagging

Assisting with solution design, providing IP accelerators based on customer engagements & PRR BPO, applying processing expertise

PROMONTORY

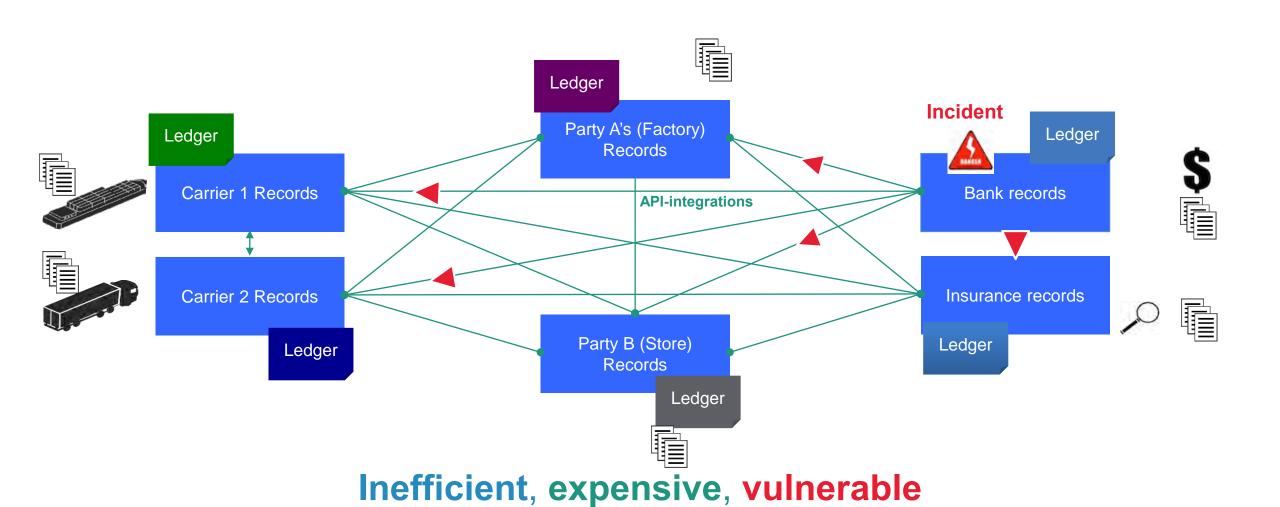
Guiding expansion beyond trade to broader conduct issues

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Blockchain for Mortgage

Problem: Difficult to monitor asset ownership & transfers in a trusted business network





Business Value of Blockchain



A blockchain is a transaction processing system that:

- Enables transparency of shared business transactions across multiple parties through the use of a secure, shared ledger.
- Improves business efficiency by enabling multiple parties to participate in secure, smart contracts.
- Ensures the truth and security of all transactions without the need for a trusted 3rd party by using **Distributed Consensus**. All parties have immediate access to a shared view of the "Truth".



Blockchain in a nutshell

Diamonds in a blockchain Demo

- Records all transactions
- Each participants build his own copy
- Append only
- Immutable and cannot be changed
- THE shared system of record



Shared Ledger



Smart Contract

- Business rules specified by the contract
- Embedded in the blockchain
- Executed with the transaction Verifiable, signed
- Encoded in programming language

- Ledger is shared
- Transactions can be authenticated.
- Transactions can be associated with an Identity.
- In the future transactions can be encrypted to control read access.
- Cryptography central to these processes



Privacy and Confidentiality



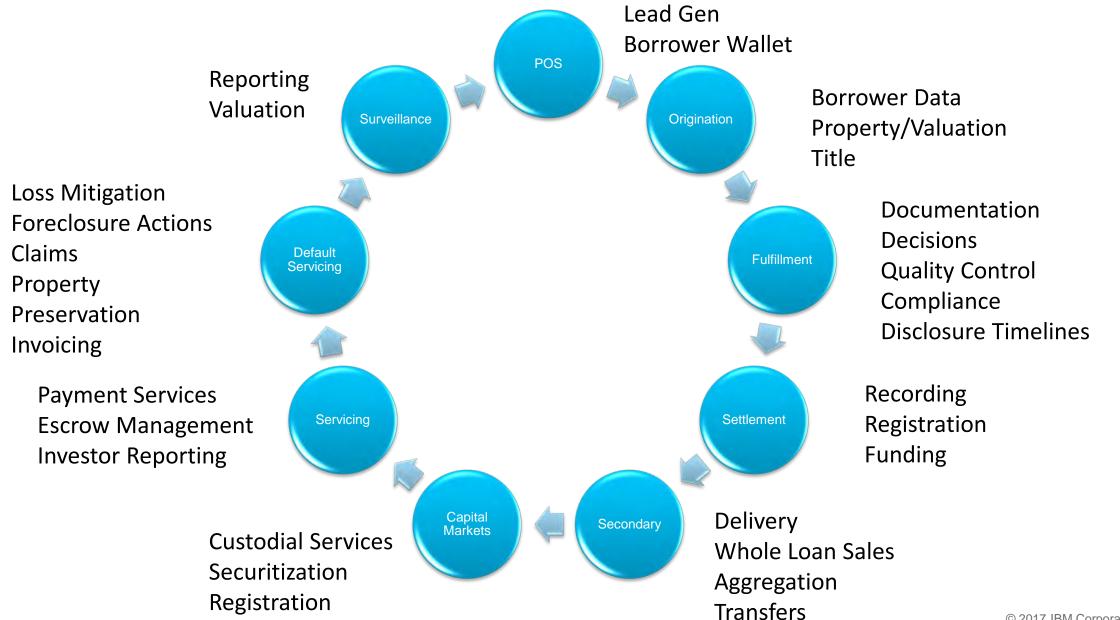
Consensus

- Transaction validation & commitment
- Different than Bitcoin
- Byzantine fault tolerance
- Scalable
- "Pluggable" consensus for different use cases

Broader participation, lower cost, increased efficiency

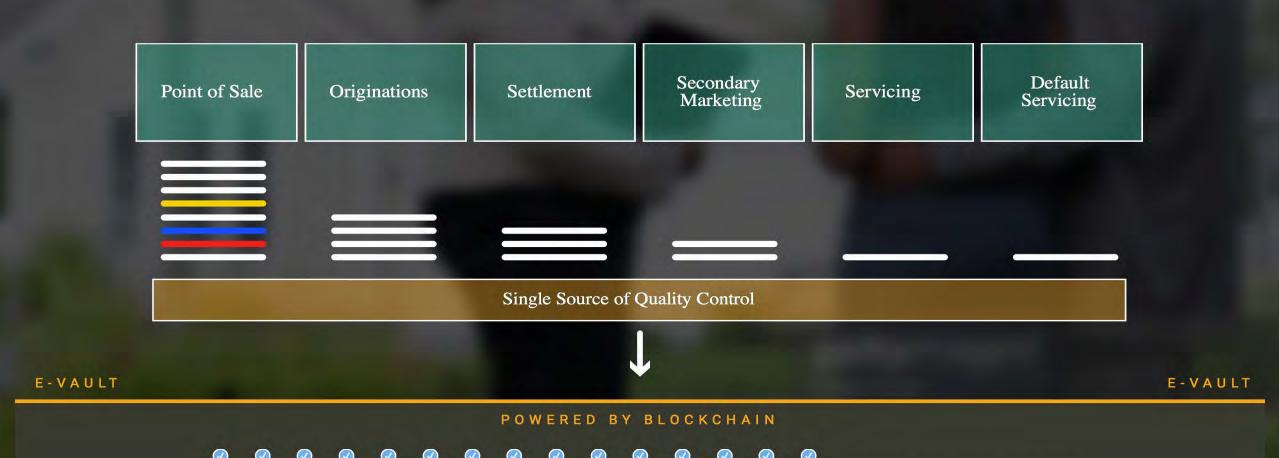


Mortgage BlockChain EcoSystem – Potential Use Cases in the Loan Life Cycle



Loan Data QC Powered by Blockchain

Blockchain can be used throughout the mortgage ecosystem to improve quality and transparency and cut costs.



Disruptive technologies are leading to an increased focus on digital operating models

- Emergence of the 'Chief Analytics Officer'
- Digital Reinvention
- Digitization / Robotics / Automation
- Advanced Analytics / Predictive / Prescriptive
- Cognitive Computing
- Blockchain
- Cloud / Business Process as a Service... Rise of 'as a service'

Which all call for a strong focus on:

Talent & skills



Thank you!

Dr. Chitra Dorai dorai@us.ibm.com









Acknowledgements

IBM Institute for Business Value

IBM Research

IBM Business Process Services (BPS) Team

IBM BPS Marketing Team

